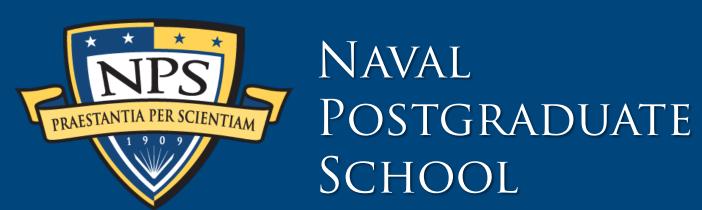
## Developing a Concept of Employment for Marine Corps ULS-A from a DOTmLPF-P Perspective



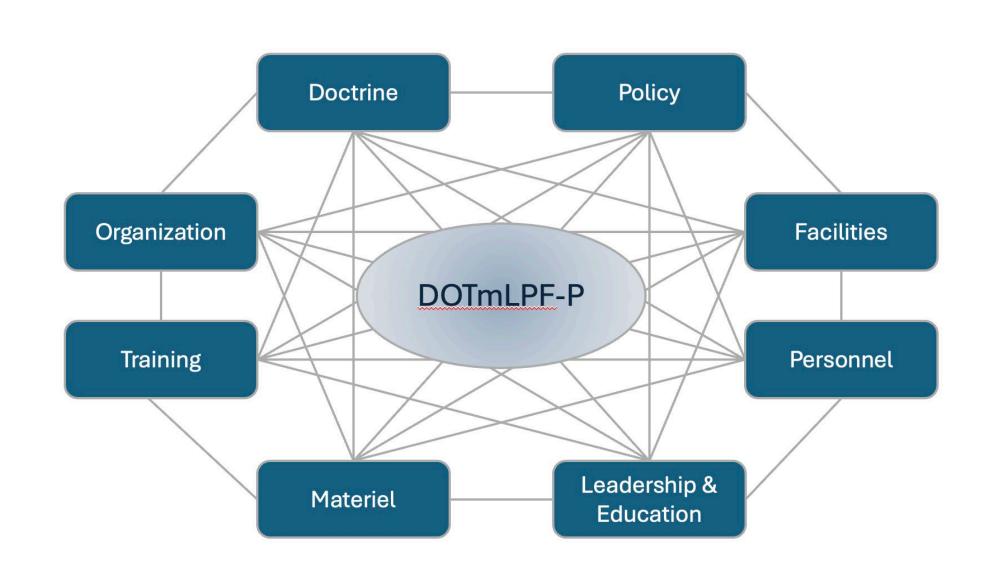
## **Abstract**

• The Marine Corps is adapting to conduct operations in contested, littoral environments and is acquiring technologies to support EABO/DMO. The acquisition of the ULS-A portfolio is a critical capability to the sustainment mission the Future Operating Environment. This research examines the ULS-A portfolio across DOTmLPF-P and provides recommendations for the Marine Corps to enable the sustainability and effectiveness of the capability.

| Doctrine               | <ul> <li>Doctrine is guidance and not prescriptive in nature</li> <li>Feedback loop of operations to doctrinal change to ULS-A requirements</li> </ul> |
|------------------------|--|
| Organization           | <ul> <li>TRUAS: GCE or LCE</li> <li>MARV-EL &amp; ALC: Dedicated force structure</li> </ul>  |
| Training               | <ul> <li>Enhance training for mission planning</li> <li>Implement training for planners on ULS-A capabilities</li> </ul>                               |
| materiel               | <ul> <li>COTS/GOTS critical to ULS-A program</li> </ul>  |
| Leadership & Education | <ul> <li>Paradigm shift in leadership will enhance<br/>ULS-A effectiveness and sustainability</li> </ul>   |
| Personnel              | <ul> <li>Strike a balance of aviation and logistics<br/>expertise</li> </ul>   |
| Facilities             | <ul> <li>Analyze facility integration with ARG</li> </ul>  |
| Policy                 | <ul> <li>Joint UAS working group to increase DOD-<br/>FAA integration of NAS</li> </ul>  |

## Methods

 The DOTmLPF-P framework was utilized to conduct a qualitative analysis of each ULS-A variant. Interviews with key personnel informed the analysis of current and future issues/concerns with each variant, namely the fielded TRUAS, to inform recommendations to address each of the tenets for the MARV-EL and ALC.



## Results & Their Impact

- The results provide realistic and actionable recommendations for the Marine Corps to address each DOTmLPF-P tenet. The analysis reve all ed that there is still much to consider in each tenet of DOTmLPF-P.

ULS-A MARV-EL Concept

– KAMAN KARGO

 The results and recommendations can assist the Marine Corp in the sustainability and effectiveness of the ULS-A portfolio in the Fleet Marine Force.



ULS-A MARV-EL Concept

- Elroy Chaparral



ULS-A ALC Concept – Airbus UH-72B Concept

Acquisition Research Program

USMC TRUAS – SURVICE

TRV-150





Timothy Beger, Captain, USMC

Advisor: Keith Hirschman

Second Reader: Dr. Robert Mortlock