



Army Quality Assurance & Administration of Strategically Sourced Services

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U.S. Army Contracting Agency



Services Procurement

- Hybrid Approach
 - Decentralization
 - PM/PEOs w/ dollars and authority
 - w/ contract solution set made available for them to use under one of the following:
 - 1. Preferred, not mandatory ("Young Rule")
 - 2. Waiver ability (Army Small Computer Program)
 - 3. Track "Rogue Spend" (Army Wireless)



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Services Contract Administration Difficulties

- Metrics nearly non-existent, and when they are, very in-precise
- Creates wide dispersion of success
- DCMA is non-player, leaving the Military Services with the mission
- Military Services assume the risk of poor admin vs. allocating resources to preaward functions

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Services Contract Administration Difficulties

- Army is no different
- PCO also works as an ACO w/ a COR, or assigns to an ACO (if available) w/ COR
- COR in the Army is the critical "link"
- Normally an additional duty, never enough time to do it right, and sometimes lack technical capabilities



- Establishment of a single PEO for oversight and management of the acquisition of Services
- Still in debate
- "BIG" Monster, too big in the view of many
- Culture shift required from decentralization to centralization (budget \$, command and control, ability to influence program success, etc.)